

HOT

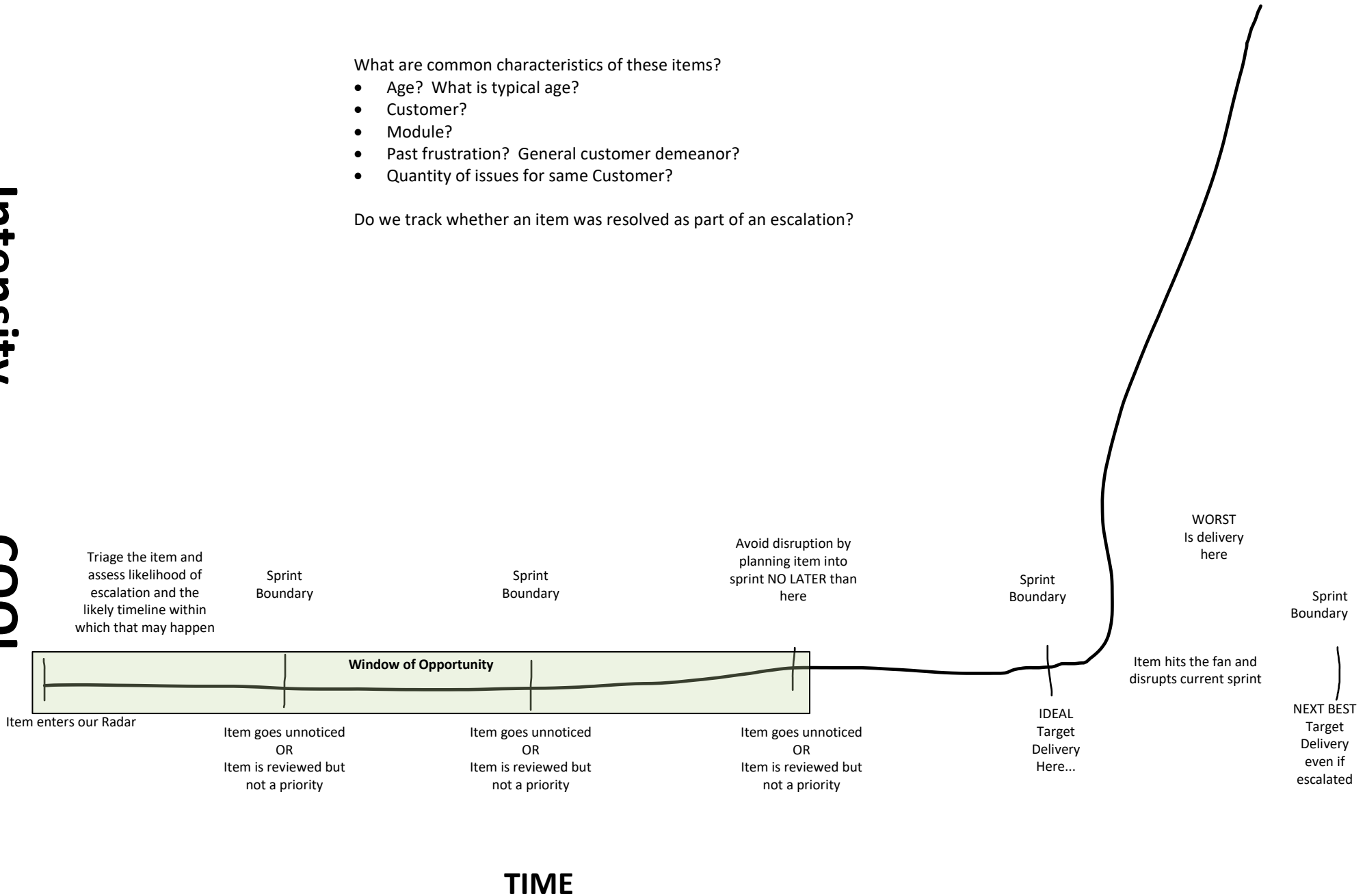
Intensity

COOL

What are common characteristics of these items?

- Age? What is typical age?
- Customer?
- Module?
- Past frustration? General customer demeanor?
- Quantity of issues for same Customer?

Do we track whether an item was resolved as part of an escalation?



Triage the item and assess likelihood of escalation and the likely timeline within which that may happen

Sprint Boundary

Sprint Boundary

Avoid disruption by planning item into sprint NO LATER than here

Sprint Boundary

WORST Is delivery here

Sprint Boundary

Window of Opportunity

Item hits the fan and disrupts current sprint

Item enters our Radar

Item goes unnoticed OR Item is reviewed but not a priority

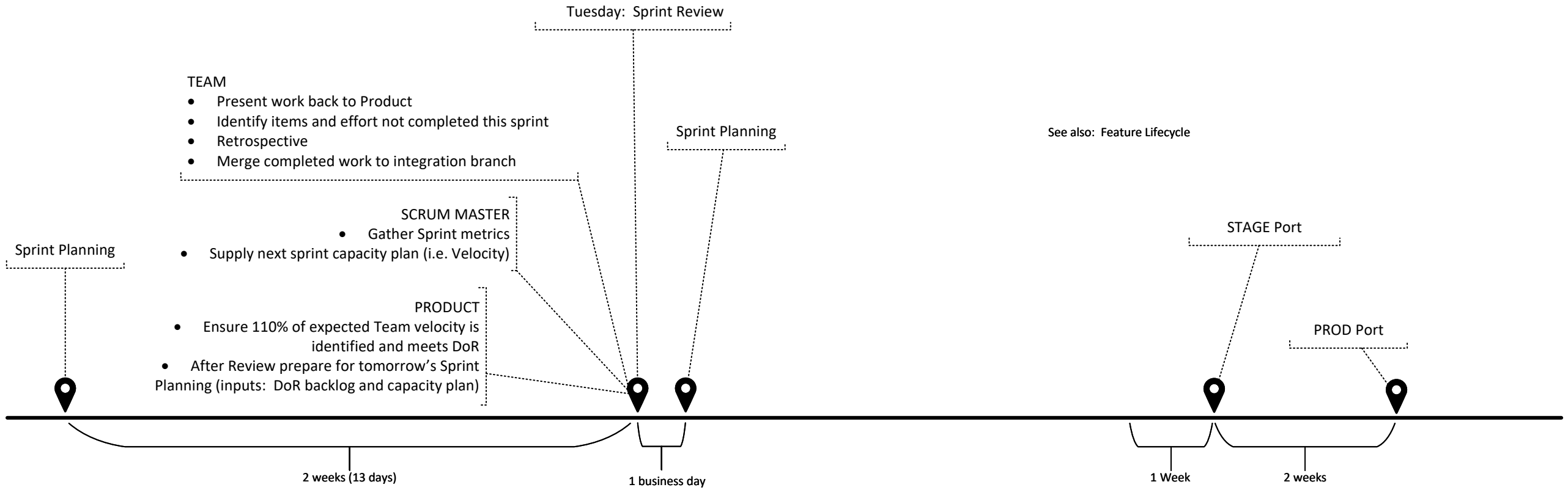
Item goes unnoticed OR Item is reviewed but not a priority

Item goes unnoticed OR Item is reviewed but not a priority

IDEAL Target Delivery Here...

NEXT BEST Target Delivery even if escalated

TIME



TEAM

- Present work back to Product
- Identify items and effort not completed this sprint
- Retrospective
- Merge completed work to integration branch

SCRUM MASTER

- Gather Sprint metrics
- Supply next sprint capacity plan (i.e. Velocity)

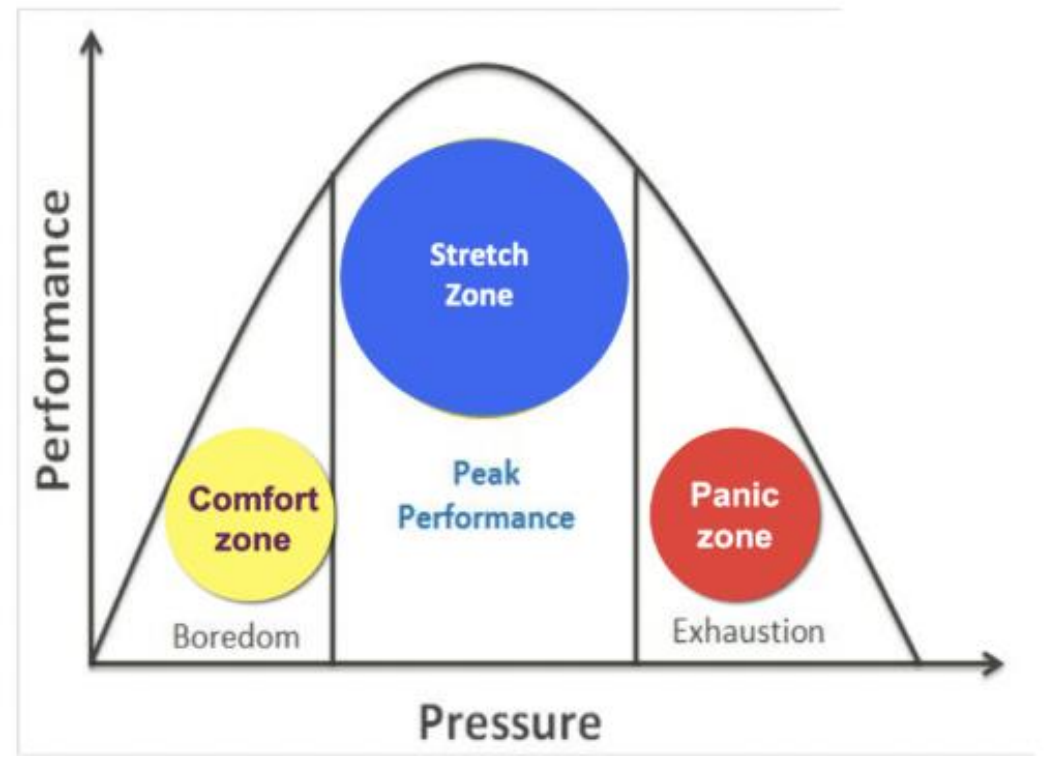
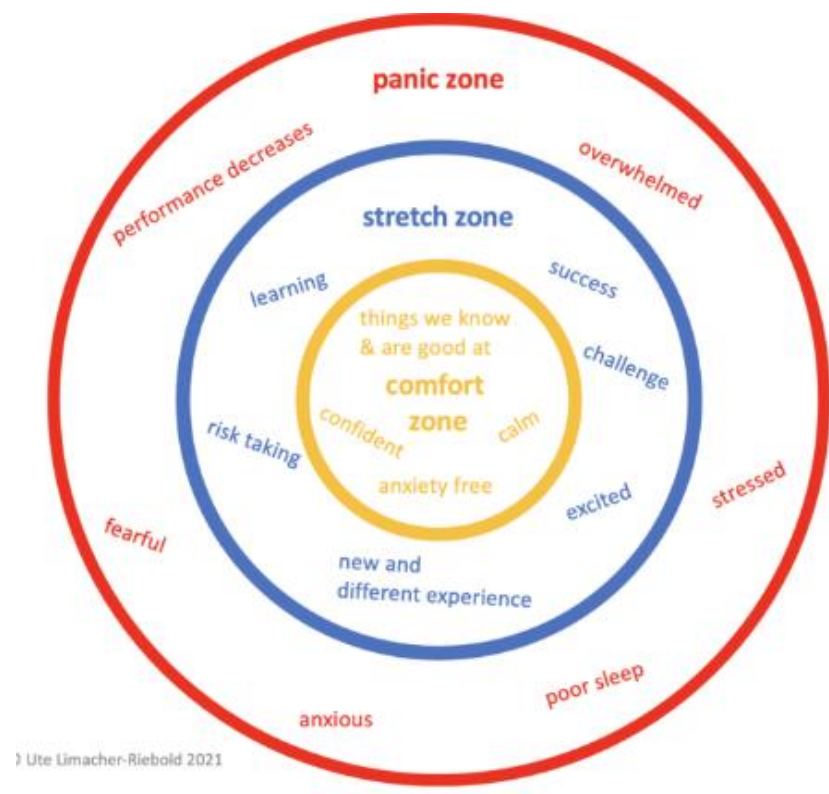
PRODUCT

- Ensure 110% of expected Team velocity is identified and meets DoR
- After Review prepare for tomorrow's Sprint Planning (inputs: DoR backlog and capacity plan)

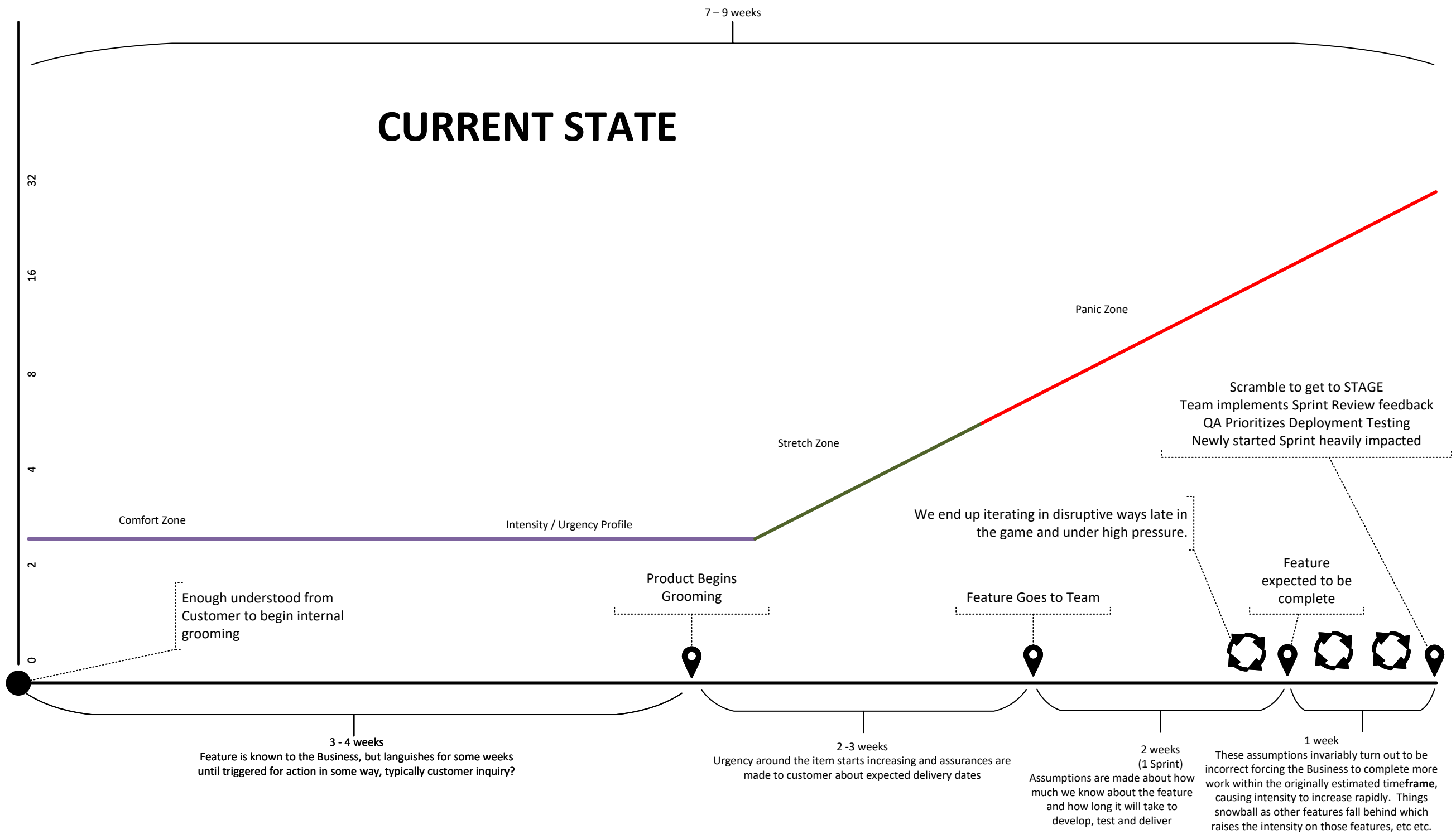
See also: Feature Lifecycle

Product work prioritization:

- Nothing is more important than being ready for the next Sprint (n + 1).
- Once the next Sprint is Ready, or on track to be ready, balance priorities among work related to sprint n+2 and other activities part of your role



CURRENT STATE

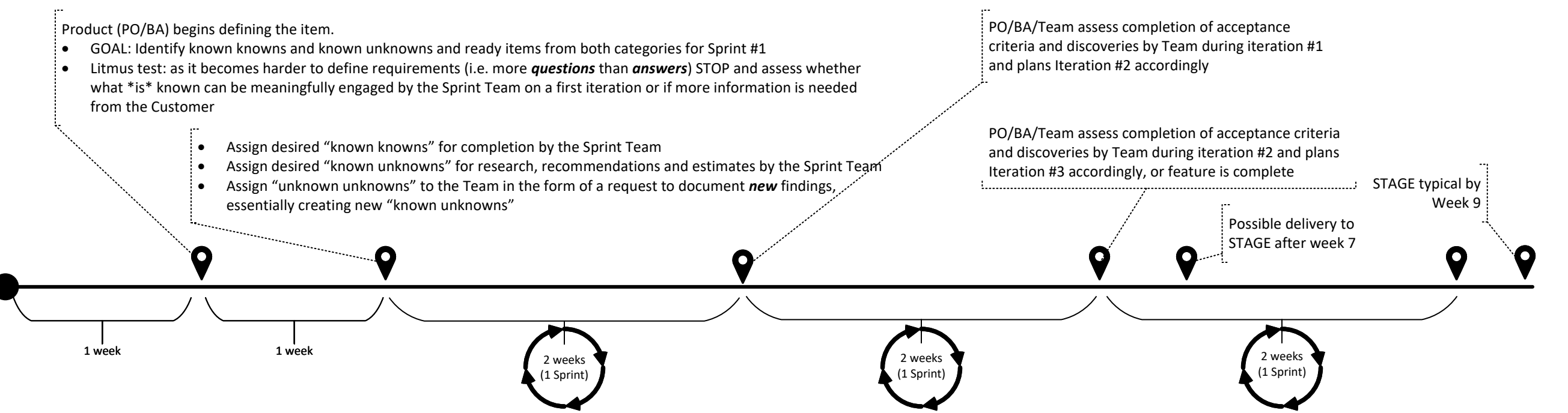
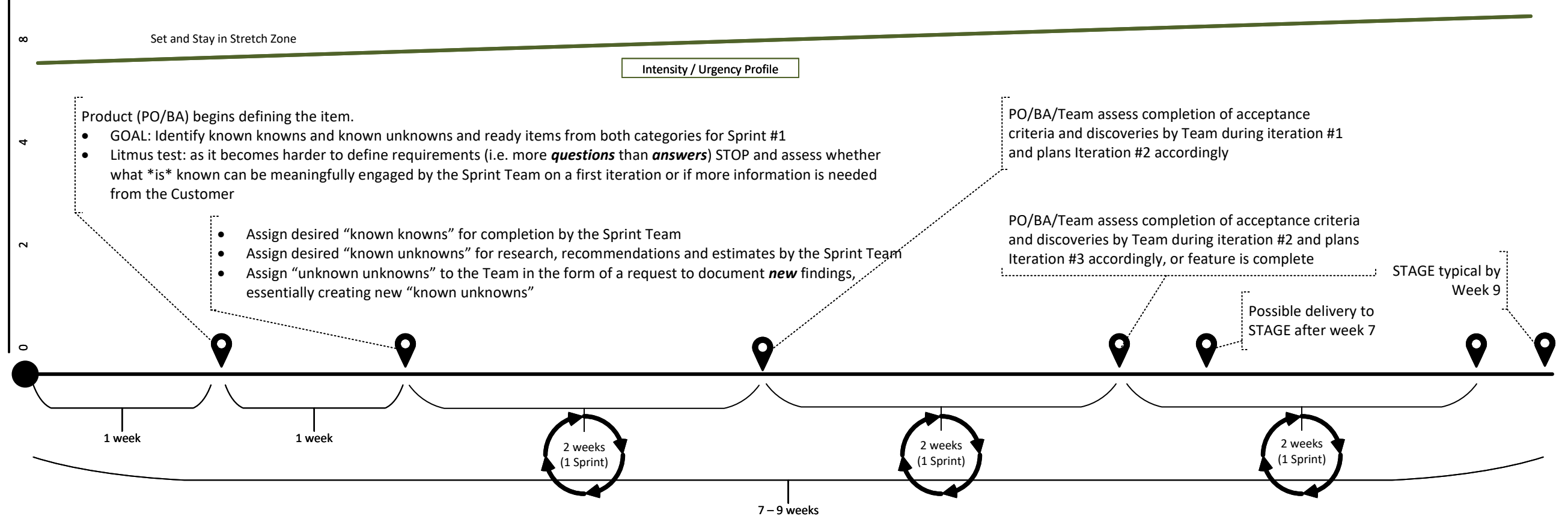
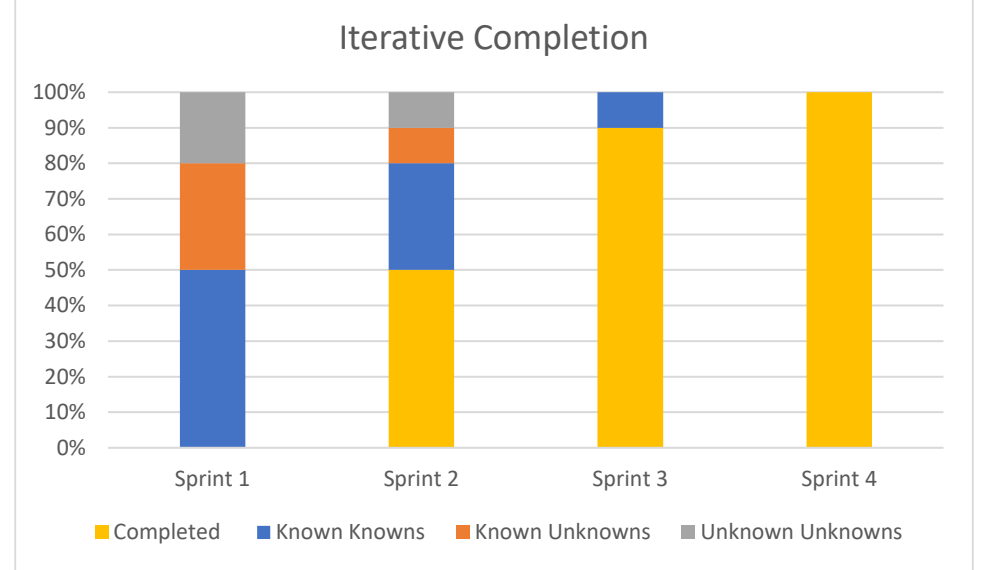


FUTURE STATE

There are known knowns. These are things we know that we know. There are known unknowns. That is to say, there are things that we know we don't know. But there are also unknown unknowns. There are things we don't know we don't know.

Donald Rumsfeld

- "known knowns": Team works on these during the Sprint and delivers completed incremental value by Sprint end
- "known unknowns": Team researches and converts these to "known knowns" during the Sprint and supplies estimates for solutions
- "unknown unknowns": Team discovers new unknowns during the Sprint converting these new findings to "known unknowns" for vetting and inclusion in subsequent sprint *if required*



Do this if WiP Exceeded:

Unblock an item in the column.

If you need attention from another team member or colleague, ensure you get it.

If the item cannot be unblocked in this sprint, REMOVE it from the Sprint and ensure it is top of rank in the Product Backlog.

Do this if WiP Exceeded:

Finish an item already in the development column, and move it on to Code Review.

When selecting an item to finish, select from the items that have, at any time, already progressed the furthest right on the Board (example: Came from *Pending Bugs*)

Move an item BACK to TODO or into BLOCKED, respecting the WiP rules.

Do this if WiP Exceeded:

Complete the code review for an item in this column and move it to *Ready for QA* or Back to *In Development*

Do this if WiP Exceeded:

Team to discuss how to accelerate QA by utilizing more of the team's time (any role) to Test items *In QA*.

Do this if WiP Exceeded:

Team to discuss how to accelerate QA by utilizing more of the team's time (any role) to Test items *In QA*.

Complete QA and move to *Pending Bugs* or *Sprint Done*

Do this if WiP Exceeded:

Move an item back to In Development, observe WiP rules.

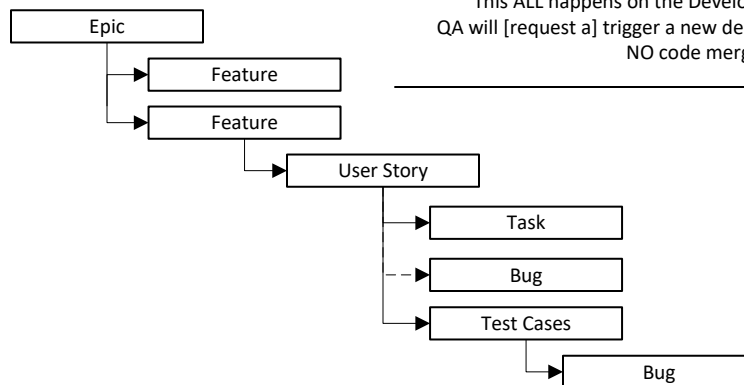
Finish coding fixings for the "oldest" item already in this column.

For the assigned team member(s) DO NOT continue on with other development until these bugs are fixed and ready for testing.

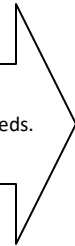
| | | | | | | | | |
|-------------------------------|------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------------|-----------------------------|-----------------------|
| Work in Progress (WiP) Limits | Not to Exceed Team Sprint Capacity | 1 Sprint Item Per Developer | 1 Sprint Item Per Developer | 1 Sprint Item Per Developer | 1 Sprint Item Per Developer | 1 Sprint Items per QA Team Member | 1 Sprint Item Per Developer | Unlimited |
| | TODO | BLOCKED | In Development | In Code Review | Ready for QA | In QA | Pending Bugs | Sprint Done Meets DoD |

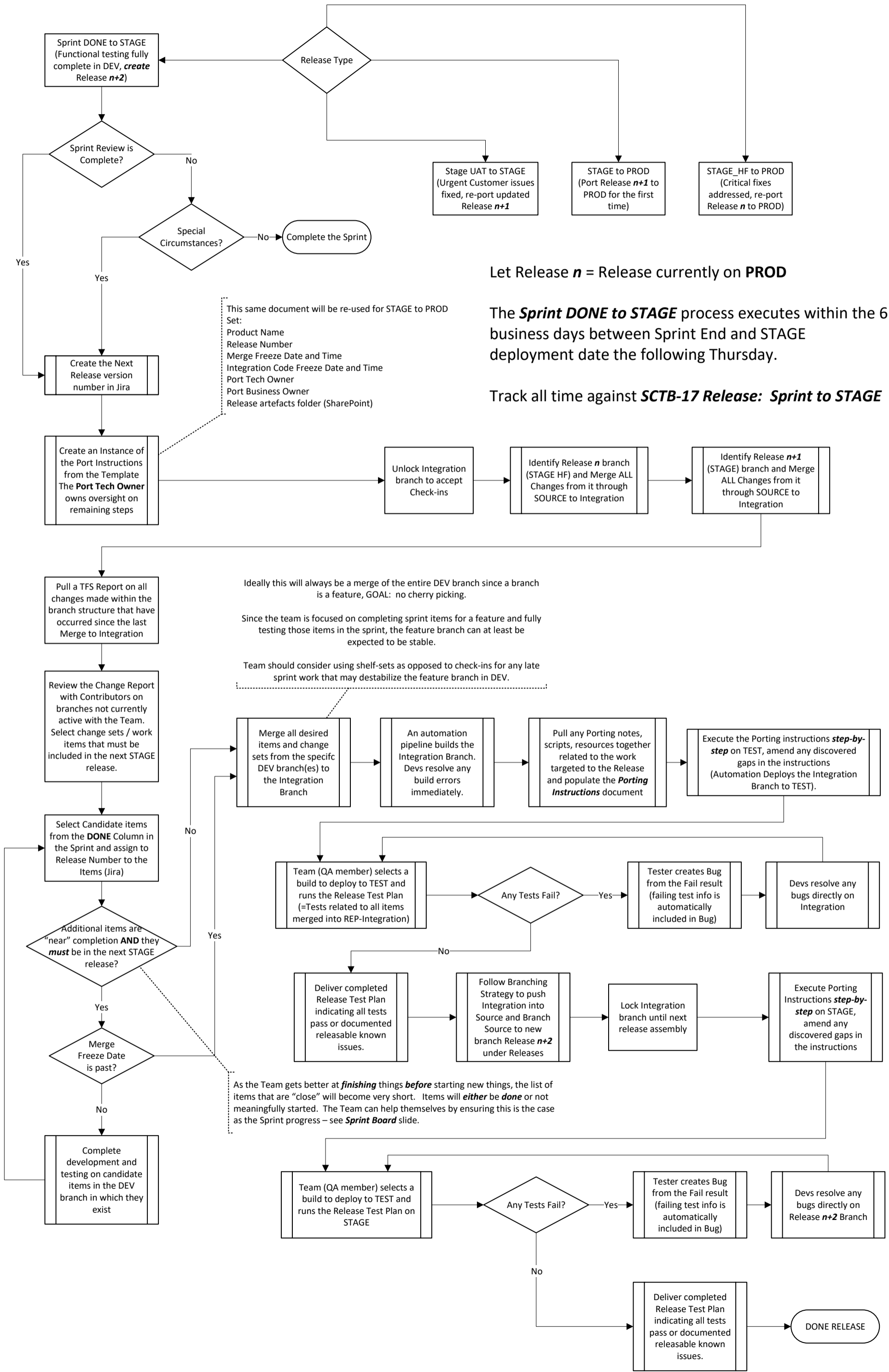
| |
|-------------------------------|
| Feature 1 (Epic) |
| Feature 2 (Epic) |
| Feature 3 (Epic) |
| Feature 4 (Epic) |
| Maintenance ([Ongoing?] Epic) |

Focus on **completing Features**. These are what ultimately get delivered to Customers.



This ALL happens on the Development branch in source control and it's unique connected environment. QA will [request a] trigger a new deployment to the corresponding DEV server on a timing that suits their needs. NO code merging anywhere should be needed for functional testing.





Let Release *n* = Release currently on **PROD**

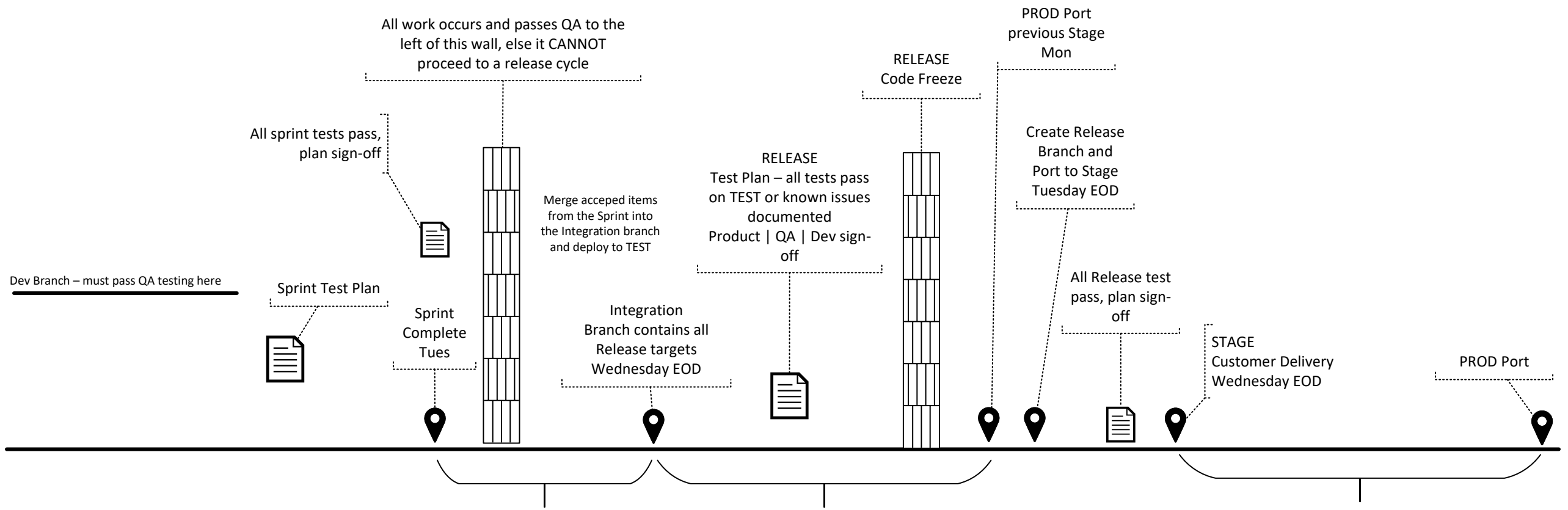
The **Sprint DONE to STAGE** process executes within the 6 business days between Sprint End and STAGE deployment date the following Thursday.

Track all time against **SCTB-17 Release: Sprint to STAGE**

This same document will be re-used for STAGE to PROD Set:
 Product Name
 Release Number
 Merge Freeze Date and Time
 Integration Code Freeze Date and Time
 Port Tech Owner
 Port Business Owner
 Release artefacts folder (SharePoint)

Ideally this will always be a merge of the entire DEV branch since a branch is a feature, GOAL: no cherry picking.
 Since the team is focused on completing sprint items for a feature and fully testing those items in the sprint, the feature branch can at least be expected to be stable.
 Team should consider using shelf-sets as opposed to check-ins for any late sprint work that may destabilize the feature branch in DEV.

As the Team gets better at **finishing** things **before** starting new things, the list of items that are "close" will become very short. Items will **either** be **done** or not meaningfully started. The Team can help themselves by ensuring this is the case as the Sprint progress – see **Sprint Board** slide.



Stabilization on Intergration Branch (code freeze following)

Planned Case: 4 business days, 2 QA (8 QA days), 2 Developer Days

Best Case: 1 business day, 2 QA (2 QA Days), .5 Developer Days

Expected Case: 2 business days, 2 QA (4 QA Days), 1 Developer Day

Worst Case: 4 business days, 2 QA (8QA days), 2 Developer Days